

5.4 ANNUAL REVIEW 2023/24 - ACCESSIBLE CITY STRATEGY, THRIVING PLACES STRATEGY AND ARTS PLAN

- Attachments:**
1. Accessible City Strategy - Annual Review III
 2. Thriving Places Strategy - Annual Review I
 3. Arts Plan - Annual Review I

RECOMMENDATION:

That Council RECEIVES the Accessible City Strategy – Annual Review III; the Thriving Places Strategy – Annual Review I; and the Arts Plan – Annual Review 1.

PURPOSE OF REPORT:

To provide an update on the Accessible City Strategy, Thriving Places Strategy and Arts Plan including the status of each action and how this action will be implemented in the future.

DELEGATION:

The annual review of Accessible City Strategy, Thriving Places Strategy and Arts Plan implementation is presented in line with Council's values:

- *We are Engaging: Listening, understanding and communicating is the key to our success.*
- *We are Accountable: We work openly and transparently to earn out community's trust.*
- *We are Making a Difference: Our work improves our community and the lives our residents.*

Council sets the strategic direction of the organisation, these strategies form a document adopted by council which embeds the Council and Community's expectations and it is important that the progress of these frameworks are reported.

BACKGROUND:Accessible City Strategy

The Accessible City Strategy (ACS) is a strategic framework to manage and invest in the City's transport network and bolster economic, environmental, and social goals for a safer, greener, and more connected city.

The vision of the ACS is:

"The City of Vincent puts people first. Getting round is safe, easy environmentally friendly and enjoyable".

This vision is supported by the following four objectives:

- Create a safe transport environment.
- Ensure easy accessibility and connectivity into and around Vincent.
- Promote environmentally friendly transport modes and initiatives.
- Make it enjoyable to get around the local area.

Within the Implementation Framework are 39 actions that seek to achieve the vision and objectives of the ACS. Administration have provided update on the status of each action and how this action will be implemented at **Attachment 1**.

Thriving Places Strategy

The Thriving Places Strategy 2023-2028 (TPS) adopted [22 August 2023](#) is a targeted place-based economic development strategy that aims to focus the City's efforts to achieve broader social, cultural and economic outcomes through building on and leveraging local assets and delivering a process that encourages everyone to participate in shaping Vincent's places and spaces.

The vision of the TPS is:

“Thriving places are integral to our identity, economy and appeal. We want to create, enhance and promote great places and spaces for everyone to enjoy”.

This vision is supported by the following Thriving Places outcomes:

- We are recognised as a City that supports local and small business;
- Our town centres and gathering spaces are safe, easy to use and attractive places where pedestrians have priority;
- We encourage innovation in business, social enterprise and imaginative uses of space, both public and private;
- Efficiently managed and maintained City assets in the public realm;
- Art, history, and our community’s living cultures are evident in the public realm.

Within the Implementation Framework are 27 actions that seek to achieve the vision and outcomes of the TPS. Administration has provided an update on the status of each action and how this action will be implemented at **Attachment 2**.

Arts Plan

The Arts Plan 2023-2028 (Arts Plan) adopted [22 August 2023](#) guides the City’s activity and investment in the arts sector, percent for art contributions and cash-in-lieu expenditure and informs the arts policies. This includes:

- Arts commissions, projects, events and programming;
- Internal processes such as approvals, collection management and maintenance;
- Sponsorship of initiatives, projects and awards;
- Co-funding or grant funding initiatives; and
- Partnerships and collaborations.

The vision of the Arts Plan is:

“Embed creativity in everything we do to make City of Vincent the Arts capital of Perth”.

This vision is supported by the following objectives:

- Our arts and culture flourishes and is celebrated;
- Arts and culture help us build relationships and connections with each other and the City;
- We work towards injecting creativity into all our public spaces, to showcase art and culture and deliver thriving places;
- Our places move us to discover and connect to a culturally rich Vincent that is accessible to people of all abilities;
- We cultivate a sense of belonging, pride and identity through creative insight and reflection;
- We attract artists to the community and support them to explore and grow their practice;
- We are focused on growing Vincent’s creative economy through innovation and support for our emerging creative talent;
- We support bold, inspirational and sustainable thinking that draws on the expertise of our creative community.

Within the Implementation Framework are 30 actions that seek to achieve the vision and outcomes of the Arts Plan. Administration provides update on the status of each action and how this action will be implemented at **Attachment 3**.

DETAILS:

The Annual Reviews are attached:

- **Attachment 1** Accessible City Strategy – Annual Review III;
- **Attachment 2** Thriving Places Strategy – Annual Review I; and
- **Attachment 3** Arts Plan – Annual Review I.

The below table summarises the status of actions as of 30 June 2024:

Strategy and Plan	Total Actions	Completed	In progress	Scheduled for future years
Accessible City Strategy	39	7	20	7
Thriving Places Strategy	27	2	22	3
Arts Plan	30	0	10	20

Accessible City Strategy Highlights:

- Main Roads approval secured for speed reduction of all local roads from 50km/h to 40km/h.
- Bike Plan 2023-2028 adopted 23 July 2023.
- Draft Link & Place Guidelines developed by Hames Sharley, Arup and UDLA as a consultant team. The guidelines use the link and place framework to guide future streetscape improvements and incorporate an appropriate level of pedestrian amenity along local roads to improve the pedestrian environment.
- The City and Studio Found have undertaken a detailed design of the wayfinding signage to be installed in the City's town centres to improve pedestrian movement through these high pedestrian environments.
- The City commenced an e-scooter share system trial in November 2023 with Beam launching in February 2024. The trial will extend until December 2024.

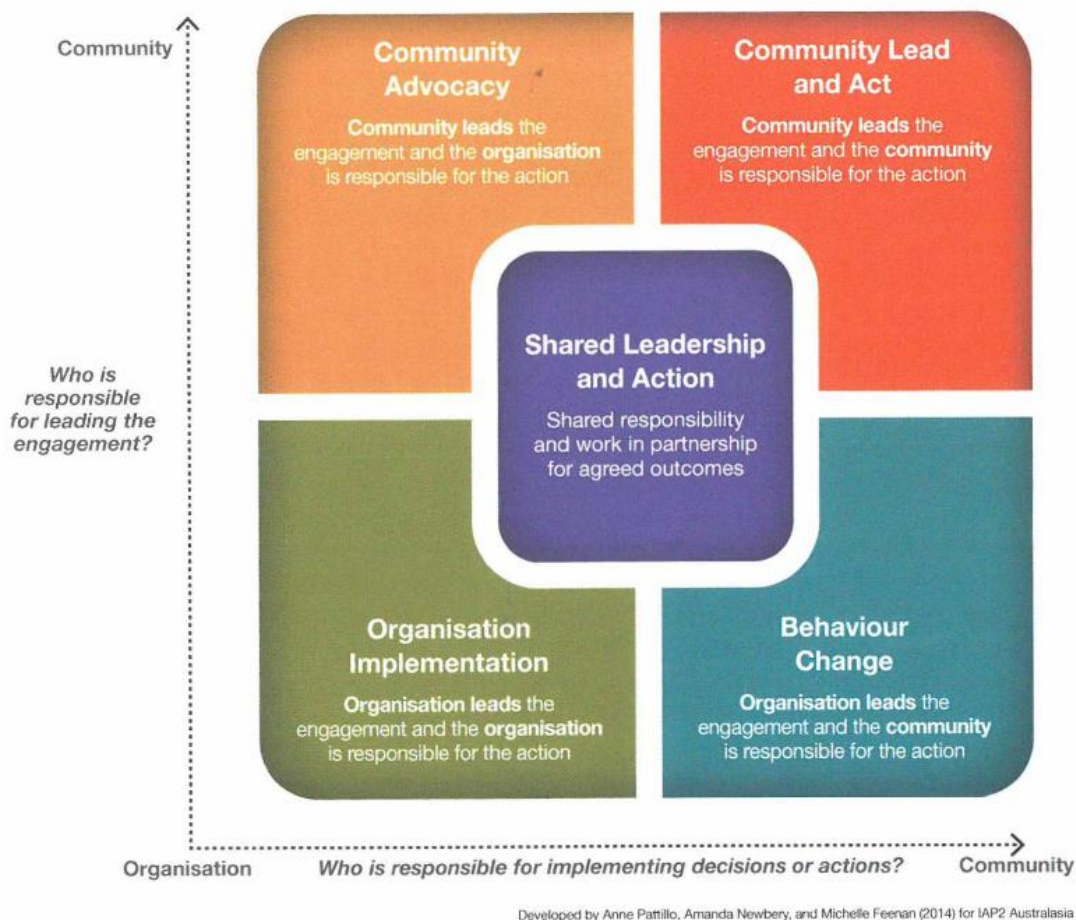
Thriving Places Strategy Highlights:

- Small Business Program final reporting submitted 30 April 2024 with the City having completed 93% of commenced tasks.
- Inaugural round of Business Enhancement Grant program opened in October 2023 with 65 applications received during the application period. 26 applications were approved with funding of \$115,000 granted.
- Business e-news published monthly with more than 1,095 subscribers.
- The City has provided new cycle parking facilities to local businesses on request. New racks were installed on Scarborough Beach Road and Blake Street in March 2023, in North Claisebrook in May 2024 and along Fitzgerald Street in June 2023.
- An RAC grant for \$80,000 was used to activate the View Street and Rosemount Car Parks for a series of events collectively named Shortcut Lane in May 2024.

Arts Plan Highlights:

- Partnered with RTRFM to promote the arts and culture activities and opportunities in Vincent. This included six advertising campaigns including production of 30 second announcement and tailored programming of spots, e-news features and click through web banner and one live outside broadcast.
- Supported 19 community events with \$274,000 funding provided.
- Coordinated the 'Whadjuk Tale' collaborative mural in Kaadajiny Lane in Mount Lawley. This involved a lighting artist and five mural artists collaborating on the mural which stretches more than 30 metres long across two walls and the asphalted laneway.
- Relunched mural co-funding providing funding to:
 - Electric Lane mural by Luke O'Donohoe in Leederville;
 - A Whadjuk Tale collaborative mural by J.D. Penangke, Kambarni, Jarni Creative, Jack Bromell, Honeys Mural Co and Christian;
 - Lovelady in Kaadajiny Lane;
 - Quince mural by Amok Island at Teeter Bakery;
 - Beatty Park mural by Peche.

CONSULTATION/ADVERTISING:



Organisation Implementation

Engagement is used to both inform the community about the proposed policy, project or propositions, and to provide some input to the shape or execution of the policy, project or proposition.

Tension: People feel forced leading to an unresponsive process.

Mitigation: Increasing the level of influence, and implementing a transparent, robust process.

When would we do this?

You are expected to by community

How do we measure success?

A robust process to engage with the community and stakeholders

Behavioural Change

Pursuit and achievement of the purpose of the engagement cannot be achieved without the action of stakeholder, partners, communities and/or individuals.

Tension: There is no collective “why”/feeling forced/judged, undesirable impact/cost to make the change.

Mitigation: To build the collective before the change becomes a requirement.

When would we do this?

The engagement leader/host organisation is responsible for identifying the problem and potential contributions for behavioural change

How do we measure success?Identify which audiences need to change behaviour

Extensive engagement with the community was completed during the development of the Arts Plans, Thriving Places Strategy and Accessible City Strategy.

Consultation is not undertaken on the Annual Reviews as the purpose of this report is to provide an update on the status of each action and how this action will be implemented in the future on an annual basis.

Where required consultation is undertaken on specific projects within our Plans and Strategies as required by the City's Community and Stakeholder Engagement Policy.

LEGAL/POLICY:

The Integrated Planning and Reporting Framework outlined by the *Local Government (Administration) Regulations 1996* requires the City to adopt a Strategic Community Plan (SCP) and a Corporate Business Plan (CBP) to be supported by the Annual Budget and a range of informing strategies. The Accessible City Strategy, Thriving Places Strategy and Arts Plan are outlined as deliverables in the City's CBP.

RISK MANAGEMENT IMPLICATIONS

Low: It is low risk for Council to receive the Annual Review of the Accessible City Strategy, Thriving Places Strategy and Arts Plan. The annual update provides an update on the implementation of Council's adopted strategies. These updates provide an indication on the timing of implementation and potential budget impacts associated with delivering Council's adopted plans.

STRATEGIC IMPLICATIONS:

This is in keeping with the City's *Strategic Community Plan 2022-2032*:

Enhanced Environment

*Our urban forest/canopy is maintained and increased.
We have minimised our impact on the environment.*

Accessible City

*Our pedestrian and cyclist networks are well designed, connected, accessible and encourage increased use.
We have better integrated all modes of transport and increased services through the City.
We have embraced emerging transport technologies.*

Connected and Healthy Community

We have enhanced opportunities for our community to build relationships and connections with each other and the City.

Thriving Places

*We are recognised as a City that supports local and small business.
Our town centres and gathering spaces are safe, easy to use and attractive places where pedestrians have priority.
We encourage innovation in business, social enterprise and imaginative uses of space, both public and private.
Efficiently managed and maintained City assets in the public realm.
Art, history and our community's living cultures are evident in the public realm.*

Sensitive Design

More people living in and working in or enjoying our town centres.

Innovative and Accountable

We deliver our services, projects and programs in the most inclusive, efficient, effective and sustainable way possible.

We engage with our community so they are involved in what we are doing and how we are meeting our goals.

Our decision-making process is consistent and transparent, and decisions are aligned to our strategic direction.

We embrace good ideas or innovative approaches to our work to get better outcomes for Vincent and our community.

SUSTAINABILITY IMPLICATIONS:

This is in keeping with the following key sustainability outcomes of the *City's Sustainable Environment Strategy 2019-2024*.

Sustainable Transport

Urban Greening and Biodiversity

PUBLIC HEALTH IMPLICATIONS:

This is in keeping with the following priority health outcomes of the *City's Public Health Plan 2020-2025*:

Increased mental health and wellbeing

Increased physical activity

FINANCIAL/BUDGET IMPLICATIONS:

The implementation of actions within the Accessible City Strategy, Thriving Places Strategy and Arts Plan are supported through allocations within the City's existing operating budgets.

COMMENTS:

The Accessible City Strategy, Thriving Places Strategy and Arts Plan guide the allocation of funding and resources and direct the City's service units to deliver a range of initiatives and enable the City to effectively support and coordinate change.

The preparation, implementation and review of the Strategies and Plans allows the progress of existing actions to be monitored, reported, and updated, and new actions to be included as they are identified.

ACCESSIBLE CITY STRATEGY – IMPLEMENTATION FRAMEWORK

Plan	Action	Funding Allocation (as estimated at time of ACS adoption)	Responsible Team(s)	Status	Timing						Status – April 2023	Status – August 2024
					21/22	22/23	23/24	24/25	25/26	26+		
Table 1. Create a safe transport environment.												
1.1 Create active, sustainable transport networks that are safe and legible.	1.1.1: Review Vincent’s Bike Network Plan taking into consideration relevant State Planning Policy to ensure the provision of a dense network of cycling routes to support cycling as a safe alternative transport mode to private vehicles. The review of the Bike Network Plan will consider: <ul style="list-style-type: none"> • Appropriate network links to destinations within the City; • Implementing a wayfinding strategy to support the Bike network; • Providing infrastructure consistent with current standard; • Focus on improving network crossings. Including the provision of toucan crossings at intersections and safe mid-block crossings; • Provide access to and through all areas of open space within the City; • Where possible, consider the introduction of segregated cycle lanes along activity corridors; • Consider the introduction of parallel route connections to activity and transit corridors where there are corridor constraints and segregated cycle lanes are not feasible; • Advocate for slow vehicle speeds where on-street cycle lanes are unable to be segregated; • Extend existing infrastructure to fill network gaps; and • Ensure sufficient connection exists to and within with transit nodes. 	\$60,000	Engineering	Completed	•	•					Between December 2022 and February 2023, community engagement to inform the development of the Bike Plan (previously the Cycling Plan and the Bike Network Plan) occurred. The draft Bike Plan incorporating community feedback was presented to administration by Flyt Transport Consultancy in March 2023. Following internal review, the draft Bike Plan was presented to Council Workshop in April 2023. The draft Bike Plan is to be presented to June Ordinary Council Meeting for adoption.	Council adopted the Bike Plan 2023-2028 at its 23 July 2023 Ordinary Council Meeting.
	1.1.2: Implementation of the Bike Network Plan.	\$1,000,000 p.a.	Engineering	On Track		•	•	•	•	•	Implementation of the Bike Plan will commence following adoption. A range of funding sources will be considered, and all initiatives will be subject to budget approval through the budget review process.	The City is currently progressing a detailed design for the Norfolk Neighbourhood Safe Active Street. PJA Consultants were awarded the contract for the 100% design in December 2023 and further community consultation is being planned in the 2024/25.
	1.1.3: Develop and implement a consistent wayfinding and signage strategy across the City. This should consider parking, cycling and pedestrian transport modes, and provide appropriate localised details for each town centre and activity and transit corridors.	\$50,000	Urban Design & Strategic Projects	On Track	•	•					The Wayfinding and Signage Plan was adopted by Council at its 15 November 2022 (Item 9.4) Ordinary Meeting.	The City and Studio Found have undertaken detailed design of the wayfinding signs to be installed in the City’s town centres.
		\$500,000	Engineering	On Track		•	•	•	•	•	Following adoption, \$198,000 from the cash-in-lieu for carparking reserve as approved by Council in the 2022/23 financial budget was allocated to the implementation of the Wayfinding Signage Plan.	In 2024/25, the City will undertake procurement to fabricate and install the Wayfinding Signage in the City’s town centres.

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												The City has progressed this action by developing an RFQ for a consultant. The RFQ is currently out for advertising and a consultant is due to be appointed in May 2022.		
1.2 Ensure pedestrian and cycling routes (including schools) are of a high quality and safe for all users.	1.2.1: Develop a high quality, safe pedestrian path network which supports all mobility levels and is accessible to all. This includes: <ul style="list-style-type: none"> Undertaking an audit of network crossings including intersections, mid-block crossings and high traffic crossovers. Priority should be given to areas surrounding schools, key routes to town centres and mixed-use areas, activity corridors, and transit nodes; Identifying midblock crossing opportunities. Provision should be made for crossings for clocks over 150m long; At intersections, ensure pedestrian priority traffic lights are in place and allow sufficient time for crossings; and Use planning requirements to manage streetscape development and temporary obstructions. 	\$250,000 p.a.	Engineering	Not Started			•	•	•	•		This project has been delayed due to resourcing. Resourcing will be considered during the 2023/24 financial year budget process and the action progressed accordingly. This will involve the development of project scope with input from the asset management business team.	This project has been delayed due to resourcing. Resourcing will be considered during the 2024/25 financial year budget process and the action progressed accordingly. This will involve the development of project scope with input from the asset management business team.	
	1.2.2: Upgrade and improve paths based on the condition assessment undertaken every 3 years. Ensure a high-quality pedestrian environment which is accessible to all is maintained throughout Vincent.	\$200,000 p.a.	Engineering	On Track		•	•				•		A full road and footpath condition survey was completed by a qualified and independent management consultant in early 2023. Data is currently being analysed. This will inform the associated program of proposed works.	The program of works is currently being developed. The full road and footpath condition survey has been completed and translated into a heat map. This will inform the program of works which is still under development.
	1.2.3: Promote compact roundabout geometry through the conversion of existing roundabouts and new roundabouts (where deemed appropriate) in the City to reduce vehicle speeds; <ul style="list-style-type: none"> Support only compact alignment on new and upgraded roundabouts; and Retrofit existing roundabout alignments to compact alignment with priority given to those located close to schools. 	\$20,000 – 50,000 per location / \$100,000 p.a.	Engineering	On Track	•	•							The 'mini' roundabout follow-up data collection inclusive of traffic accidents, traffic speeds and volumes to ascertain their effectiveness as an appropriate treatment will be completed before June 2023. Based on results, the treatment could be included in future traffic calming measures and recommendations may be made to modify existing (full sized) roundabouts.	The City are currently liaising with Main Roads WA in regards to the monitoring and evaluation of the 'mini' roundabouts.
	1.2.4: Develop and implement a comprehensive program to support students and staff using education facilities to travel using sustainable and active transport modes which are safe and have a high level of amenity. <ul style="list-style-type: none"> Ensure safe crossing opportunities close to schools, specifically along key routes and near school entrances; 	\$100,000 p.a.	Engineering	Not Started			•	•	•				Resourcing for the delivery of this action is currently being assessed. Once determined, the action progressed accordingly. This will involve the development of project scope with input from the asset management business team.	Resourcing for the delivery of this action is currently being assessed. Once determined, the action progressed accordingly. This will involve the development of project scope with input from the asset management business team.

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	<ul style="list-style-type: none"> Ensure access to schools is provided at-grade where possible; Support safe desireline paths; Use traffic management techniques (including the development of Safe Active Streets) to reduce traffic speeds and volumes on streets surrounding schools; Work with schools to support active travel through resources and programs, including route maps and education programs; Encourage bicycle and scooter parking to be located in accessible, safe areas close to school entrances; Locate school drop-off points away from entrances; and Conduct access and safety audits for key pedestrian and cycling routes to schools, including assessing kerb alignments and cuts; surface conditions; eye-level hazards; shade; orientation, etc. 											
	1.2.5: Work with schools (students, parents and staff) and the Department of Transport to support active travel through resources and programs, including route maps and education programs. Encourage schools to join the Your Move program so that journey to school data can be collected and appropriate mode shift targets created.	\$50,000 p.a.	Engineering	On Track	•	•	•	•	•	•	The City continues to support the Department of Transport in its delivery of the 'Your Move' program to schools within the City. Further initiatives of the program are likely to resume following the assessment of current resourcing capacity.	The City continues to support the Department of Transport in its delivery of the 'Your Move' program to schools within the City. Further initiatives of the program are likely to resume following the assessment of current resourcing capacity.
	1.2.6: In collaboration with the DoT and PTA develop a high quality and safe pedestrian environment between Claisebrook Station and Perth Oval.	\$500,000	Urban Design & Strategic Projects	On Track	•	•	•	•	•		Flyt Transport Consultancy are progressing the PTA Station Access Strategy project and the City has engaged with the PTA as a key stakeholder. The draft North Claisebrook Planning Framework (NCPF) informed by the ACS, proposes actions to improve pedestrian and cycling accessibility throughout the precinct. The NCPF will be presented to Council in May 2023 before being advertised for public comment.	Council adopted the North Claisebrook Planning Framework at its 23 August 2023 OCM. The Place Plan includes an action that supports this initiative. The City are advocating to Main Roads WA and PTA for a signalised crossing on Lord Street in proximity to the intersections of Lord Street and Edward Street or Lord Street and Brewer Street
			Engineering	On Track		•	•				This project has not been progressed in line with the 2023 FIFA Women's World cup due to limited resourcing and funding opportunities. Further action will be progressed as per the draft NCPF.	Traffic management (slower speeds and lane reductions) is now in place on Lord Street for all major events at Perth Rectangular Stadium.
Table 2. Ensure Consistent Accessibility into, around and beyond Vincent												
2.1 Advocate for connected and	2.1.1: Advocate for additional public transport infrastructure along corridors including:	\$20,000 p.a.	Urban Design &	On Track	•	•	•	•	•	•	The City continues to advocate for additional transport infrastructure along corridors. Advocacy includes the City's	The City continues to advocate for additional transport infrastructure along corridors. Advocacy includes the City's

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reliable public transport.	<ul style="list-style-type: none"> Modifying road layouts to introduce bus-priority infrastructure along corridors where it is not existing; Extending existing bus-priority along Charles St; and Investigate the introduction of other public transport modes including trams, light rail and trackless trams.		Strategic Projects								position on the Wanneroo Road Urban Corridor and METRONET Mid-Tier Transport Planning working groups. Further to the above, at its 15 November 2022 (Item 9.6) Ordinary Meeting, Council endorsed the City's submission in opposition to Main Roads WA's Charles Street "duck-and-dive". This submission led to the project being abandoned and Charles Street retains the opportunity to become a future high frequency public transport corridor.	position on the Wanneroo Road Urban Corridor and METRONET Mid-Tier Transport Planning working groups.
	2.1.2: Using the Link and Place framework, incorporate an appropriate level of pedestrian amenity along bus priority routes.	\$1,000,000 +	Engineering	Not Started			•	•	•	•	Project to commence following the completion of the Link and Place guidelines in the 2023/24 financial year.	The City procured Hames Sharley, Arup and UDLA as a consultant team to draft the development of the Link & Place Guidelines. The draft Guidelines are now complete. In 2024/25, Administration will review the Guidelines from an operational perspective and produce a condensed version for publication on the City's website. Administration will also determine how to align the Guidelines into existing street renewal projects.
	2.1.3: Advocate for and support improved east-west public transit connectivity. <ul style="list-style-type: none"> Prepare a business case to put to the PTA for a Vincent circular service to connect the City's town centres; and Advocate to PTA for additional bus routes which provide east-west links.	\$50,000	Engineering	On Track	•	•	•	•	•	•	The City continues to seek opportunities to advocate for improved east-west public transit connectivity through the Wanneroo Road Urban Corridor and METRONET Mid-Tier Transport Planning working groups.	The City continues to seek opportunities to advocate for improved east-west public transit connectivity through the Wanneroo Road Urban Corridor and METRONET Mid-Tier Transport Planning working groups.
2.2 Reallocate road and verge space, including on street parking, throughout Vincent to prioritise vulnerable users according to user hierarchy and road hierarchy.	2.2.1: Develop a set of link and place guidelines to guide future streetscape improvements.	\$100,000	Urban Design & Strategic Projects	Completed		•	•				The City has progressed this action by developing an RFQ for a consultant. The RFQ is currently out for advertising and a consultant is due to be appointed in May 2023. It is anticipated that the guidelines will be finalised in the 2023/24 financial year.	The City procured Hames Sharley, Arup and UDLA as a consultant team to draft the development of the Link & Place Guidelines. The draft Guidelines are now complete. In 2024/25, Administration will review the Guidelines from an operational perspective and produce a condensed version for publication on the City's website. Administration will also determine how to align the Guidelines into existing street renewal projects.
	2.2.2: Advocate for the use of the Perth Parking Management Area (PPMA) funds for Vincent public transport services, transport studies, and transport infrastructure improvements or a reduction in the levy paid.	\$10,000	Urban Design & Strategic Projects	On Track	•	•	•	•	•	•	In February 2023, the State Government announced its intention to review the PPMA to expand the range of projects and the area that Levy funds could be applied to.	The City continues to advocate to the State Government for the use of PPMA funds for balanced transport initiatives within the PPMA boundary.

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											As a key stakeholder, the City will engage with the State Government during this review to advocate for the inclusion of transport and public realm initiatives within the City (outside areas included in the PPMA) for funding consideration. The City continues to advocate to the State Government for the use of PPMA funds for balanced transport initiatives within the PPMA boundary. The draft NCPF and West Perth Planning Framework (WPPF) propose actions to support this initiative.	Council adopted the North Claisebrook Planning Framework and the Pickle District Planning Framework at its 23 August 2023 OCM. Both Planning Frameworks include actions that support this initiative.
2.3 Be a leader in adaptability and technology.	2.3.1: Be aware of emerging transport technologies and the benefits they can provide, as well as the negative impacts and how these might be mitigated.	\$50,000	Urban Design & Strategic Projects	On Track	•	•	•	•	•	•	The City continues to monitor emerging technologies and their effect on the transport network. The City recently opened Expressions of Interest (EOI) for its E-Scooter share system trial, with roll-out expected in September 2023. The City also continues its partnership with the Mid Tier Transport Consortium and forms part of the METRONET Mid-Tier Transport Planning working group.	The City continues to monitor emerging technologies and their effect on the transport network and its partnership with the Mid Tier Transport Consortium and forms part of the METRONET Mid-Tier Transport Planning working group. The E-Scooter share system trial commenced in 2023/24 with Neuron Mobility launching in November 2023 and Beam launching in February 2024. The trial will conclude in December 2024 with the possibility for an extension.
	2.3.2: Require car parking configurations be adaptable to alternative uses for future development.	\$5,000	Urban Design & Strategic Projects	Completed	•	•					At its 14 March 2023 (Item 9.4) Ordinary Meeting, Council approved to advertise The review of Local Planning Policy No. 7.7.1 - Non-Residential Development Parking Requirements (LPP 7.7.1). The review has not considered the adaptable reuse of car parking configurations. This is to be captured in the review of Local Planning Policy 7.7.1 – Built Form Policy taking place in the 2023/24 financial year and is accounted for in State Planning Policy 7.3 R-Codes Volume 2 – Apartments.	Project complete in 2022/23
	2.3.3: Ensure all new and existing high-density residential development has access to EV charging bays: <ul style="list-style-type: none"> Amend LPP 7.7.1 to require EV parking bays for new developments; Support the retrofit of existing private car parking to provide EV bays; and Provide EV charging bays in public lots.	\$5,000 (resource) \$50,000 p.a. (infrastructure)	Urban Design & Strategic Projects	Completed	•	•	•	•	•	•	At its 14 March 2023 (Item 9.4) Ordinary Meeting, Council approved to advertise the review of Local Planning Policy No. 7.7.1 - Non-Residential Development Parking Requirements (LPP 7.7.1).	Council adopted Local Planning Policy No. 7.7.1 - Non-Residential Development Parking Requirements (LPP 7.7.1) at its 20 June 2023 (Item 9.3) Ordinary Meeting. LPP 7.7.1 includes the following objective:

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											<p>Draft LPP 7.7.1 now includes the following objective: <i>To support a shift towards active and sustainable transport modes through the consideration of: the capability to provide electric charging bays from the outset or in the future through the provision of necessary provisions.</i></p> <p>Advertising was undertaken for a period of at least 21 days and closed on 21 April 2023. Following this, feedback will be assessed and presented to Council.</p>	<p><i>To support a shift towards active and sustainable transport modes through the consideration of:</i></p> <ul style="list-style-type: none"> <i>the capability to provide electric charging bays from the outset or in the future through the provision of necessary provisions.</i>
	2.3.4: Explore supporting the provision of increased bicycle and scooter usage by investigating concepts such as locating bike share docks, e-cargo, e-bikes and e-scooters within town centres and mixed-use areas. One option is to locate bike share docks or e-bike chargers within existing car parking bays.	\$20,000	Engineering	Complete	•	•					<p>The City of Perth declined to proceed with a joint e-scooter initiative with the Inner City Group of Councils.</p> <p>Following this decision, the City has commenced the EOI for its own e-scooter share system trial. Roll-out of the program is expected in September 2023.</p>	<p>The E-Scooter share system trial commenced in 2023/24 with Neuron Mobility launching in November 2023 and Beam launching in February 2024. The trial will conclude in December 2024 with the possibility for an extension.</p>
	2.3.5: Ensure there is adequate policy to support the introduction of car sharing within Vincent.	\$5,000	Urban Design & Strategic Projects	On Track	•	•					<p>Following the review of LPP 7.7.1, the Car Sharing Policy (CSP) is to remain as a separate policy and shall include options for other modes of transport (i.e. bikes and scooters). The review will be informed by the City's Active Transport Officer and the Inner City Working Group.</p>	<p>Council adopted Local Planning Policy No. 7.7.1 - Non-Residential Development Parking Requirements (LPP 7.7.1) at its 20 June 2023 (Item 9.3) Ordinary Meeting.</p> <p>LPP 7.7.1 includes the following objective:</p> <ul style="list-style-type: none"> <i>vehicle sharing initiatives (i.e. communal vehicles that can be booked and returned).</i> <p>The Car Sharing Policy is scheduled for review in 2025/26.</p>
<p>Table 3. Promote environmentally friendly and healthy transport modes and initiatives</p>												
3.1 Reduce carbon emissions caused by the transport network.	3.1.1: Advocate for the introduction of State and Federal economic incentives to improve mode shift.	\$50,000	Urban Design & Strategic Projects	Not Started		•	•				<p>The City continues to provide comment and advocate to the State and Federal Government on initiatives that support this action. Administration has not yet proposed proactive advocacy of economic incentives, further detail of the timing of this will be included as the action is progressed.</p>	<p>The City continues to provide comment and advocate to the State and Federal Government on initiatives that support this action. Administration has not yet proposed proactive advocacy of economic incentives, further detail of the timing of this will be included as the action is progressed.</p>

ACCESSIBLE CITY STRATEGY – IMPLEMENTATION FRAMEWORK

Plan	Action	Funding Allocation (as estimated at time of ACS adoption)	Responsible Team(s)	Status	Timing						Status – April 2023	Status – August 2024	
					21/22	22/23	23/24	24/25	25/26	26+			
3.2	Prioritise and encourage the use of active and sustainable transport modes.												
	3.2.1: Engage with the Department of Transport to develop and implement the next phase of the Travelsmart program.	\$20,000	Engineering	Not Started			•	•				Project to commence 2023/24.	This project has been delayed due to resourcing. Resourcing will be considered during the 2023/24 financial year.
	3.2.2: Ensure appropriate end of trip facilities are provided within town centres, mixed use centres and major parks in accordance with LPP7.7.1.	\$20,000 p.a.	Urban Design & Strategic Projects	Completed	•	•						At its 14 March 2023 (Item 9.4) Ordinary Meeting, Council approved to advertise the review of Local Planning Policy No. 7.7.1 - Non-Residential Development Parking Requirements (LPP 7.7.1).	Council adopted Local Planning Policy No. 7.7.1 - Non-Residential Development Parking Requirements (LPP 7.7.1) at its 20 June 2023 (Item 9.3) Ordinary Meeting.
												The review has included an update to the End of Trip Facility Requirements and will ensure that where required, end of trip facilities are provided within town centres, mixed use centres.	LPP 7.7.1 includes the following objective: <i>To support a shift towards active and sustainable transport modes through the consideration of:</i>
												Advertising was undertaken for a period of at least 21 days and closed on 21 April 2023. Following this, feedback will be assessed and presented to Council	<ul style="list-style-type: none"> the number and location of parking for other active modes (e.g. bicycles or scooters) that are convenient and adequate enough to meet the demand of the development during the hours of operation <i>end of trip facilities provided to support active transport modes</i>
3.3	Manage car parking (including supply and pricing) to improve efficiency and support mode shift.												
	3.3.1: Establish a business plan for the management of parking within Vincent with a view of the following: <ul style="list-style-type: none"> Prepare precinct management plans, with priority given to precincts already at capacity; and Expand paid parking using the demand responsive pricing methodology. 	\$50,000	Parking	On Track	•	•						An initial RFQ was advertised in mid 2022, however the submissions received were deemed inadequate. A further RFQ was advertised.	The consultant completed the Parking Precinct Management Plans in November 2023.
												A consultant was appointed November 2022, and the project has commenced including site visits to the City's town centres in February 2023.	The City will review the consultant's findings and recommendations and these will be presented to Council in 2024/25.
												The City will review the consultant's findings and recommendations and these will be presented to Council.	
	3.3.2: Ensure precinct plans provide the right amount of parking, in the right locations to support reduced car dependence.	\$50,000	Urban Design & Strategic Projects	Completed		•						In July 2022, the City commenced the preparation of precinct planning frameworks for North Perth, West Perth and North Claisebrook. The draft planning frameworks will be presented to May 2023 Ordinary Council Meeting for approval to advertise.	Council adopted the North Claisebrook Planning Framework and the Pickle District Planning Framework at its 23 August 2023 Ordinary Council Meeting.
												To support the WPPF, a transport study will be undertaken, funded through the PPL. The City is investigating whether a similar transport study can be undertaken for	Both Planning Frameworks manage residential car parking through the Residential Design Codes and need by adhering to established policies like the Perth Parking Policy and the Residential Design Codes. Parking spaces are to be accessed via a right of way or secondary street, with on-site parking situated

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											the portion of North Claisebrook included in the PPMA.	beneath or behind buildings. Mixed-use developments must clearly signpost residential and commercial bays, and public car parks should have adequate signage for easy navigation. These strategies aim to balance urban development with practical parking solutions.
	3.3.3: Develop, document, and implement a transparent process for the assessment of resident and ratepayer concerns relating to traffic volume, speed and parking matters.	\$50,000	Engineering	On Track	•	•					The draft warrant system has been further developed and forms part of the new Local Area Traffic Management (LATM). This policy is to be presented to Council mid 2023.	The Warrant Assessment process has been conducted reviews at over 200 sites since March 2024. Many sites require additional traffic data. To reflect changes after the implementation of the 40km/h speed changes on local roads, the City will be undertaking approximately 200 traffic counts at 200 locations in the 2024/25 financial year.
	3.3.4: Better manage the supply of on street parking through the implementation of various restrictions by: <ul style="list-style-type: none"> Limiting roadside residential parking, confining parking to the property; Restricting parking to 3P or less within 2 blocks of train stations or transit nodes, with residential permit exemptions; Restricting parking to 3P or less within 1 block of high frequency transit corridors, with residential permit exemptions; and Restricting parking to 2P or less within 2 blocks of town centres or mixed use areas with residential permit exemptions.	\$150,000	Parking	Completed	•						Procurement for the manufacture of signage was undertaken in late 2022. Manufacture of the signs and powder coating of the poles was completed in early 2023. Letters advising residents of the changes were sent in late January 2023. Signs were installed in February and March 2023.	Project completed in 2022/23.
	3.3.5: Liaise with owners of large-scale private car parks adjacent to activity and transit corridors to transfer management to Local Government.	\$10,000	Governance	On Track			•				Project to commence 2023/24.	As part of the broader Leederville Car Park Redevelopment project, the City have requested to partner with the Water Corporation to make their private car park at 629 Newcastle Street, Leederville a publicly accessible car park outside of core business hours.
	3.3.6: Undertake a strategic review of all City land holdings to investigate the viability of sites to consolidate publicly accessible parking.	\$100,000	Governance	On Track	•	•	•				Council resolved to seek EOI for the redevelopment of the Leederville car park sites. Eight submissions were received throughout the stage one advertising period from 27 June to 8 August 2022. The evaluation panel shortlisted three submissions who received the highest score against the selection criteria. At its 18 October 2022 (Item 9.7) Ordinary Meeting, Council endorsed the three submissions for progression	Council resolved to proceed with the Major Land Transaction for the sale of Leederville Car Parks as included in the Business Plan at its 12 November 2023 Ordinary Council Meeting.

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												to stage two of the redevelopment proposals process. Shortlisted proponents were invited to submit detailed proposals from 14 December 2022 to 28 February 2023. Stage 2 submissions received from the shortlisted proponents on 28 February 2023. The Evaluation Panel met to assess submissions on 15 March 2023.	
3.4	Use residential and mixed-use density to support transit.	3.4.1: Use planning policy to encourage people to use public and active modes of transport by developing diverse housing types within the City which don't require the number of car parking bays currently mandated by the R-codes particularly along transit corridors and within transit nodes to support public transport uptake.	\$20,000	Urban Design & Strategic Projects	On track	•	•	•				Following initial delays due to resourcing, the review of the City's Local Planning Strategy has recommenced. This review will seek to address this action and is to be presented to Council in the 2024/25 financial year.	The City's Local Planning Strategy is currently being reviewed and will seek to address this action. It is to be presented to Council in the 2024/25 financial year.
		3.4.2: In the next planning scheme review consider the location and design of transit stops to support high-capacity services. Consider proximity to transit stops when determining residential density. When identifying future transit nodes, the following should be considered: <ul style="list-style-type: none"> Density of existing development; Transit interchange opportunities; Pedestrian amenity; Cycling connectivity; and Distance between other nodes.	\$50,000	Urban Design & Strategic Projects	On Track		•	•				Following initial delays due to resourcing, the review of the City's Local Planning Strategy has recommenced. This review will seek to address this action and is to be presented to Council in the 2024/25 financial year.	The City's Local Planning Strategy is currently being reviewed and will seek to address this action. It is to be presented to Council in the 2024/25 financial year.
3.5	Obtain relevant data to inform decisions and monitor progress.	3.5.1: Repeat parking surveys at 3-5year intervals on a rolling basis across the City. A schedule of priority areas based on the data collected has been produced, with surveys recommended to start in Leederville Town Centres and surrounding area.	\$50,000 p.a.	Parking	On Track		•			•		Targeted parking surveys were recently undertaken by the City's officers to inform the review of the Precinct parking Management Plans. These results are currently being reviewed and will inform Action 3.3.1. The City is currently investigating alternate methods for the collection of regular car parking data and will progress to a City wide review in the 2023/24 financial year.	The City has installed Licence Plate Recognition technology on four Ranger vehicles. The City is mapping out the parking locations in 2024 and will commence parking surveys in the 3Q of 2024/25.
Table 4. Make it and enjoyable place for people (pedestrians, cyclists and active transport users) to get around the local area													
4.1	Increase pedestrian amenity on residential streets.	4.1.1: Work with the State Government and Inner-City Group of Councils to implement a 40km/h zone in all residential areas of the City of Vincent by 2023.	\$50,000 p.a. (resource) \$200,000 (infrastructure)	Engineering	Complete	•	•					The City has submitted a request to MRWA to permanently change the speed limit from 50kmph to 40kmph for: <ol style="list-style-type: none"> A 40 Km/hr zone for the area of the mini-roundabout pilot programme - bounded by 	In 2023, Main Roads WA approved a speed reduction from 50km/h to 40km/h on all local access roads in Vincent. The City commenced the installation of 750 new 40km/h speed signs in June 2024.

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												Raglan Road, Hyde, Vincent and Fitzgerald Streets in North Perth/Mt Lawley. 2. A 40 Km/hr Zone for the area bounded by Charles, Fitzgerald, Angove and Vincent Streets, associated with the North Perth Traffic Calming item of July 2022. At its February 2023 (Item 10.1) Ordinary Meeting, Council supported the City's recommendation to reduce all remaining Local Roads in the City to 40kmph permanently.	
	4.1.2: Through consultation with key stakeholders develop the City's residential streets in line with the principles of Safe Active Streets with slow design speeds to promote safety and amenity. The aspirational long term vision is that residential streets will have Safe Active geometry, relevant to their location, context and function. Priority should be given to the following: <ul style="list-style-type: none"> Streets identified as part of the WABN (DoT); Cycling local routes; Streets surrounding schools; Any residential streets that have been earmarked for resurfacing projects; and Any residential streets where reallocation of road space is proposed. 	\$1,000,000 p.a.	Engineering	On Track	•	•	•	•	•	•	The Norfolk Neighbourhood Safe Active Street draft concept design will conclude in 2022/23 financial year with subsequent funding for detailed design and construction to be applied for through the DoT. Further Safe Active Streets will be identified through the draft Bike Plan.	The City is currently progressing a detailed design for the Norfolk Neighbourhood Safe Active Street. PJA consultants were awarded the contract for the 100% design in December 2023 and further community consultation is being planned in the 2024/25.	
	4.1.3: Continue to support Play Streets within the City.	\$10,000 p.a.	Community Development	On hold		•	•	•	•	•	The City has indefinitely paused its Play Streets initiative. Recent changes from the WA Police now require professional Traffic Guidance Schemes (TGS) to accompany all road closures, making the Play Streets initiative unfeasible in its current form. A review of the program may be considered in the future. The City continues to encourage its Open Streets Events for one-off events and provides Community Support Open Streets Grants to eligible applicants.	The City has indefinitely paused its Play Streets initiative. Recent changes from the WA Police now require professional Traffic Guidance Schemes (TGS) to accompany all road closures, making the Play Streets initiative unfeasible in its current form. A review of the program may be considered in the future. The City continues to encourage its Open Streets Events for one-off events and provides Community Support Open Streets Grants to eligible applicants.	
	4.1.4: Improve streetscapes to enhance pedestrian experience and safety as per the link and place guidelines, including the provision of additional street trees, native verges, lighting, street furniture, pedestrian crossings etc.	\$400,000 p.a.	Engineering	Not Started				•	•	•	Project to commence 2024/25 financial year, informed by the outcomes of the Link and Place Guidelines.	Project to commence 2024/25 financial year, informed by the outcomes of the Link and Place Guidelines.	

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4.2 Increase pedestrian amenity in town centres.	4.2.1: Place plans should identify methods to improve pedestrian and cycling safety in the public realm making town centres safe and accessible to all.	\$10,000	Urban Design & Strategic Projects	On Track	•	•	•	•	•	•	<p>The William Street Place Plan was deferred to prioritise the Claisebrook Place Plan, as part of the development of the precinct planning frameworks for North Perth, West Perth and North Claisebrook. The draft planning frameworks will be presented to May 2023 Ordinary Council Meeting for approval to advertise. These plans include actions that aim to improve the pedestrian and cyclist connectivity within the relevant precincts.</p> <p>Following the finalisation and adoption of the North Perth, West Perth and North Claisebrook planning frameworks, the City will commence the development of the William Street planning framework as well as planning frameworks for Mount Hawthorn and Beaufort Street. The Place Plans will be embedded within these planning frameworks.</p>	<p>Council adopted the Pickle District Place Plan and North Claisebrook Place Plan as part of their respective Planning Frameworks at its 23 August 2023 Ordinary Council Meeting.</p> <p>The City are currently working on new Place Plans for the Mt Hawthorn Town Centre, North Perth Town Centre and William Street Town Centre and major reviews of the Beaufort Street Town Centre and Leederville Town Centre. These Place Plans are expected to be presented to Council in the 2024/25 financial year.</p>
	4.2.2: Support the vitality of town centres and mixed-use areas for pedestrians by investigating the viability of parking bays for loading and unloading activities at the periphery of the town centres and mixed-use areas as well as other alternate methods.	\$20,000 per centre	Urban Design & Strategic Projects	Not Started				•	•	•	Project to commence 2024/25.	Project to commence 2024/25.

Thriving Places Strategy – Implementation Annual Update

Plan	Action	Funding Allocation (as estimated at time of TPS adoption)	Responsible Team(s)	Status	Timing					2023/24 Annual Review Update (August 2024)
					23/24	24/25	25/26	26/27	27/28	
Focus Area 1: Enable										
1.1 Support initiatives that enhance, restore and activate places and spaces.	1.1.1: Implement a new Business Enhancement Grant program to support small businesses and commercial property owners to make small-scale enhancements.	\$125,000 (\$25k p.a)	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>The inaugural round of the Business Enhancement Grant program opened in October 2023 with 65 applications being received during the application period.</p> <p>26 applications were approved for a total value of \$114,402.48. The 26 projects had a total project cost of approximately \$466,945.04, meaning for every \$1 of City of Vincent funding, the applicant would spend \$3+ of their own money to improve the town centres.</p> <p>At the closure of the 2023/24 round, 21 of the 26 successful applicants completed their projects totalling \$86,839.29 of total grant funding.</p>
	1.1.2: Investigate streamlining the administration of all grant funding through a centralised accessible process and online platform.	\$7,500 p.a.	Community Development	On Track	•	•	•	•	•	<p>The City has subscribed to the SmartyGrants platform to administer our grant funding. To date, the program has been effectively utilised to manage and oversee the administration the Business Enhancement Grant, Community Development Grant and Event Sponsorship programs.</p> <p>The Town Team Funding, Heritage Assistance Fund and Mural Co-funding Program will be transferred onto the SmartyGrants platform in 2024/25.</p>
1.2 Empower Vincent's small business community to build long-term sustainability and resilience.	1.2.1: Partner with external groups or individuals to deliver networking, engagement and education opportunities for local businesses.	Nil	Urban Design & Strategic Projects	On Track	•	•				<p>The Perth Inner City Group – Economic Development Peer Group have identified leveraging existing business workshops as a key task.</p> <p>The Peer Group will be partnering with Healthy Mind Menu to host networking/information sessions for hospitality businesses in August/September 2024 ahead of Mental Health Month in October.</p> <p>The Peer Group have also agreed that training sessions hosted by member local governments will extend invitations to businesses in the other four Perth Inner City Group LGs and will advertise the training sessions through online business newsletters. The City of Subiaco are hosting a series of workshops in 2024 facilitated by Business Station, and invites have been extended to City of Vincent, Town of Victoria Park, City of South Perth and City of Perth businesses.</p>
	1.2.2: Promote the monthly business e-newsletter to reach new audiences and communicate opportunities and business news	Nil	Communications and Engagement	On Track	•	•	•	•	•	<p>Business E-News is published monthly, and previous editions can be viewed at Vincent.wa.gov.au/business/grow/business-news.</p> <p>There are currently 1,095 subscribers.</p>
1.3 Continue to improve approval processes and assistance for small businesses.	1.3.1: Action the recommended reforms and improvements identified in the Small Business Friendly Approvals Program.	Nil	Governance	Completed	•					<p>Small Business Program final reporting submitted 30 April 2024 with the City having completed 93% of commenced tasks.</p> <p>Focus for the last 6 months has been around the City's Events process with consolidated information developed for the City's</p>

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										website, improved application form and infographic prepared capturing various elements of an event that may require approval.
1.4 Stimulate town centre visitation to progressively grow a customer base and encourage repeat visitation.	1.4.1: Expand the 'shop local' brand to be a yearlong program of seasonal initiatives. Key focus areas: <ul style="list-style-type: none"> • Provide information to the Vincent community about the benefits of shopping and dining locally. • Showcase unique attributes of each town centre and experiences on offer. • Align graphic design and messaging with the Wayfinding Signage Plan and town centre branding to match online engagement with on-site experience. • Grow City of Vincent followers on social media to capture a broader audience. 	\$10,000 p.a	Communications and Engagement	On Track		•	•	•	•	Project planning and working group meetings have commenced to create an expanded calendar of "shop local" programming for 2025/26. Continued to grow City of Vincent Instagram and Facebook communities. Total followers now 5000 and 13,800 respectively. Ran a campaign to encourage sign-up to City of Vincent e-news (total subscribers now 10,200). Met with local media organisations to explore paid partnerships to support local businesses. Secured a partnership opportunity for December 2024 to promote the Shop Local brand at Christmas.
Focus Area 2 - Advance										
2.1 Support local businesses and commercial property owners to adapt to climate change and implement sustainable practices.	2.1.1: Promote the benefits of adopting renewable energy technology on commercial properties through local case studies.	\$1,000	Sustainability and Innovation	On Track		•				The marketing materials for the Solar Power Purchase Agreement have been prepared to gather interest from business and property owners in an online workshop. This workshop will communicate the benefits of solar for their business. The timeframe for the release of these marketing materials and workshops has not been determined.
	2.1.2: Assist businesses to promote the benefits and incentivise the use of active transport for its workers and customers.	Nil	Urban Design & Strategic Projects	On Track		•				The City has provided new cycle parking facilities to local businesses on request. New racks were installed on Scarborough Beach Road and Blake Street in March 2023, in North Claisebrook in May 2024 and along Fitzgerald Street in June 2023.
	2.1.3: Consider parking maximums in Precinct Planning Frameworks to encourage a reduction in private vehicle ownership	Nil	Urban Design & Strategic Projects	On Track	•	•	•	•	•	The Pickle District and North Claisebrook Planning Framework were adopted in August 2023. The planning frameworks refer to the City's Non-Residential Parking Policy and includes maximum parking standards for commercial uses. Residential parking continues to be governed by the <i>State Planning Policy 7.3: Residential Design Codes</i> and <i>Perth Parking Policy 2014</i> . Administration will continue to pursue parking maximums in the development of new Town Centre Planning Frameworks.
2.2 Assist Vincent businesses to improve cyber security awareness and capability.	2.2.1: Undertake research to better understand current cyber security approaches and tools that may assist Vincent businesses.	Nil	Information & Communications Technology	On Track	•					Edith Cowan University have completed their "Cyber Check Me" initiative which was being used by a small number of Councils to survey and support local business cyber security needs. The "Centre for Securing Digital Futures" – information has been requested on any relevant services or support that could help Vincent. Response has not yet been received.

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					23/24	24/25	25/26	26/27	27/28	
	2.2.2: Develop a cyber-security maturity assessment survey for Vincent businesses to support them to better understand risks.	\$30,000	Information & Communications Technology	Completed		•				Vincent have developed a draft survey (available here) based on the Australian Cyber Security Centre (ACSC) Small Business Cyber Security Checklist .
	2.2.3: Provide businesses with information and support to improve their cyber security resilience and resistance to threats.	\$5,000	Information & Communications Technology	On Track		•	•	•	•	<p>A basic survey score will be constructed from the above survey, with an automated response directing towards resources based on maturity level:</p> <ol style="list-style-type: none"> 1. "Your organisation is beginning to understand cyber security" – links to ACSC's Small Business Cyber Security Checklist 2. "Your organisation has some cyber security, but would benefit from more" – links to ACSC's Small Business Cyber Security Guide 3. "Your organisation demonstrates cyber maturity awareness and might value additional mitigation strategies" – links to ACSC's Essential 8 <p>Potentially the City can offer a workshop for any business needing more basic support and understanding to help them begin their journey. Need to consider how this can be delivered and sustained with available resources; and whether to involve third-parties (cyber experts / service providers).</p> <p>The need for a government-endorsed framework for small/medium sized businesses is becoming clear:</p> <ol style="list-style-type: none"> 1. City of Vincent will not be able to sustain cyber security support to local businesses. 2. ACSC's Essential 8, is likely to be overly complex for the majority of Vincent businesses who will not have the resources to understand or implement its recommendations. <p>A report to the City's EMC will be prepared.</p>
2.3 Work with stakeholders on strategic projects that support the creation of local jobs, improve housing diversity and boost Vincent's liveability	2.3.1: Progress key strategic projects that provide increased, diverse housing in Vincent.	Nil	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>In 2023/24, the City worked on planning frameworks for the North Perth, Beaufort Street, William Street and Mt Hawthorn Town Centres. The planning frameworks seek to plan for a variety of housing products in close proximity to Town Centre amenities of business and open space.</p> <p>Requirements for housing typologies are governed by the <i>State Planning Policy 7.3: Residential Design Codes</i> and seek a variety of apartment sizes in new development.</p> <p>The City is also undertaking a review of the Local Planning Strategy and Scheme which will outline the need for a variety of housing options for the community now and into the future.</p>
	2.3.2: Encourage external providers and developers to provide a greater variety of business models, industry mix, and workforce diversity across emerging town centres and places.	Nil	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>The Town Centre Planning Frameworks provide for a variety of land uses. There are few land uses which are not permitted allowing a variety of businesses to be contemplated. The preparation of the Local Planning Strategy and Scheme will also consider the land uses and their permissibility in the different zones of the City.</p>

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					23/24	24/25	25/26	26/27	27/28	
	2.3.3: Focus on delivering a refined Advocacy Agenda that identifies investment opportunities and/or legislative changes needed to support long-term resident and worker growth.	Nil	CEO	On Track	•	•	•	•	•	<p>The City publishes an Advocacy Approach and corresponding pages on the City's website which explain our key focus areas. The Advocacy Agenda has been presented to Council again for priority setting and captured in Council's adopted CBP:</p> <ul style="list-style-type: none"> • Beatty Park 2062 • Leederville Oval Redevelopment • Robertson Park Development Plan Implementation • 40km/h speed zone expansion • Relocation of Claisebrook Concrete Batching Plants • East Perth Power Station • Leederville Station upgrade.
	2.3.4: Continue to partner with other LGAs through the Perth Inner City Group on initiatives for infrastructure & transport; planning, economic development and culture; corporate and business services; and community and social services.	\$10,000	CEO	On Track	•	•	•	•	•	<p>The PICG formed in 2019 as a voluntary partnership between the Cities of Perth, South Perth, Subiaco, Vincent, and the Town of Victoria Park.</p> <p>Since January 2024, there has been a series of successful initiatives including:</p> <ul style="list-style-type: none"> • Meeting of the Mayors: Quarterly meetings in April and preparation for June 2024. • CEO Executive Committee: Monthly get togethers including a strategy session in February 2024. Activation of the Marketing and Communications Working Group who have met quarterly since January 2024. • Infrastructure and Transport Subcommittee: Monthly meetings including a strategy session in March 2024. • Planning and Economic Development Subcommittee: Quarterly meetings in February and May 2024. Activation of Peer Groups including Planning Group and Economic Development Group who meet quarterly. • Corporate and Business Services Subcommittee: Quarterly meetings in March and May 2024. Activation of Peer Groups including Finance, ICT, IPR and Governance who have each meet once since January 2024. • Community and Social Services Subcommittee: Tri-yearly meeting in February 2024. Activation of the Homelessness Working Group who have meet three times since January 2024.
2.4 Continue to seek funding to support the delivery of place-based projects and trialling new initiatives.	2.4.1: Apply for funding partnerships and grants to deliver small-scale initiatives or projects aligned with town centre place plans.	Nil	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>The City regularly reviews grant websites to identify future grant opportunities.</p> <p>An RAC grant for \$80,000 was used to activate the View Street and Rosemount Car Parks for a series of events collectively named Shortcut Lane in May 2024.</p>
	2.4.2: Investigate the feasibility of implementing different funding approaches to support ongoing delivery of place-based programs and projects.	Nil	Urban Design & Strategic Projects	Not Started		•				<p>Project scheduled to commence in 2024/25.</p>

Thriving Places Strategy – Implementation Annual Update

Plan	Action	Funding Allocation (as estimated at time of TPS adoption)	Responsible Team(s)	Status	Timing					2023/24 Annual Review Update (August 2024)
					23/24	24/25	25/26	26/27	27/28	
2.5 Work towards making the Vincent a Smart City following the City's Smart Cities Positioning Statement.	<p>2.5.1: Develop a Smart Cities Plan identifying actions to build skills, systems, processes, and infrastructure for moving towards developing Vincent as a smart city.</p> <p>Initial focus areas will include:</p> <ul style="list-style-type: none"> digitisation of services to the community <p>asset and data management processes.</p>	Nil	Information & Communications Technology	On Track	•	•	•	•	•	Digitisation of services is progressing with CRM platform upgrade and expansion of business teams with electronic workflows. This will continue to develop in 2024 with a public interface and mobile application for lodging requests to Vincent. The mobile application is in final phases of integration with the City's request management system.
Focus Area 3: Attract										
3.1 Collect, measure and communicate the performance of Vincent's town centres.	3.1.1: Continue to collect and analyse a diverse range of data to monitor Vincent's town centres over time	\$110,000 p.a.	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>The City subscribes to five products within the .id suite including Community Profile, Economic Profile, Social Atlas, Population Forecast and Housing Monitor. This data assists with service delivery across the organisation and strategic planning including the town centre planning frameworks, Local Planning Strategy and Community Infrastructure Plan.</p> <p>The City completed nine place audits in 2023/24. 36 place audits have been completed since 2021/22 providing detailed demographic, movement, and behavioural data about how people are using the City's parks and streets. Place audits are used to inform project design and monitoring results.</p> <p>The City uses economic spend data to monitor the local economy as well as the impact of investing in events, activations and infrastructure.</p>
	3.1.2: Share the place performance of the town centres through an annual State of Vincent snapshot report.	Nil	Urban Design & Strategic Projects	Not Started	•	•	•	•	•	Project will commence in 2024/25.
3.2 Prioritise and encourage the use of active and sustainable transport modes.	3.2.1: Leverage special events to boost visitation and bring economic and social benefits to the town centres.	Nil	Communications and Engagement	On Track	•	•	•	•	•	<p>In 2023/24, the City ran the Events and Festivals Sponsorship funding program for events to be held in 2024/25. Events to be funded include:</p> <ul style="list-style-type: none"> RTRFM Neon Picnic Revelation Perth International Film Festival Reclink Perth Community Cup St Patricks Day Festival Good Sammy's Circular Jazz Picnic in the Park The Pickle District After Dark 5 Beaufort Street Network's Beaufort Beats 2024 Dogtober Beaufort Street Christmas Festival Mt Hawthorn Streets and Laneways Festival The Provedore Market Washing Lane "WAY" Activation Colombian Association of WA Night of Lights Hyde Park Festival Mt Hawthorn Mural Festival Leederville Connect's events calendar

Thriving Places Strategy – Implementation Annual Update

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					23/24	24/25	25/26	26/27	27/28		
										<ul style="list-style-type: none"> The Leederville Precinct's Leedy Artfest Remida WA's The Magnificent World of Temporary Creations Two Perth Festival events <p>All events communications will encourage the use of active and sustainable transport.</p>	
3.3	Embed art and our rich culture in Vincent's streets, places and spaces.	3.3.1: Develop and implement an Arts Plan that outlines approaches to support the arts scene and grow Vincent's creative community and economy.	\$140,000	Urban Design & Strategic Projects	Complete	•	•	•	•	•	Arts Plan adopted 22 august 2023. Refer to Arts Plan annual update.
Focus Area 4 – Improve											
4.1	Target minor public realm improvements that align with the Accessible City Strategy, Link and Place Guidelines and Capital Works Program.	4.1.1: Continue to plan and implement the Minor Streetscape Improvement Program targeting the town centres and prioritising pedestrians	\$35,000 p.a	Engineering	Not Started	•	•	•	•	•	Project on hold in 2023/24. In 2024/25, Administration will develop the Minor Streetscape Improvement Program for implementation in all town centres.
		4.1.2: Develop a toolkit of urban design principles and methods to streamline implementation of best-practice minor streetscape and pedestrian improvements in town centres through the Link and Place Guidelines.	\$40,000	Urban Design & Strategic Projects	On Track		•				
4.2	Foster safe, desirable and active places that are easy to access.	4.2.1: Develop and deliver an updated Safer Vincent Plan that includes collaborative approaches and supports moving towards a vibrant 24-hour city. <ul style="list-style-type: none"> Continue to focus on improving safety through community engagement and collaborating with government and other organisations to deliver prevention approaches. Inform and empower the community to initiate action through providing relevant information about crime prevention and graffiti reporting 	\$45,000	Ranger Services	On Track	•	•	•	•	•	<p>The City hosted a Community Safety Forum for the Highgate precinct (including parts of the suburbs of Perth, East Perth and Mt Lawley) on Monday 6 May 2024 at the Claisebrook Design Community. The WA Police Force, Department of Communities, Neighbourhood Watch WA and local community services attended the event to promote discussion and collaboration with the goal of improving safety in the Highgate precinct.</p> <p>The City are hosting a Community Safety Form for the suburbs of North Perth and West Perth on Wednesday 7 August 2024 at Dorrien Gardens (Perth Soccer Club).</p>
		4.2.2: Continue to advocate and support businesses to activate streets and contribute to the public realm in alignment with the Vibrant Public Spaces Policy and planning, building and health guidelines.	Nil	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>There are currently 24 approved Vibrant Public Spaces in the City of Vincent, including:</p> <ul style="list-style-type: none"> Street Furniture: 1 City Parklet: 4 Affixed Eating Area Furniture: 6 Parklet: 5 Eatlet: 8 <p>Administration will continue to engage with businesses who express an interest in hosting a Vibrant Public Space and encourage businesses to apply through the 2024/25 Business Enhancement Grant Program.</p>

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										<p>Two Vibrant Public Spaces were supported through the 2023/24 Business Enhancement Grant Program and have been installed: Powell's Fromagerie affixed eating area furniture in Leederville and Hank's Corner parklet in North Perth.</p> <p>In addition, five affixed eating area furniture applications, for Gigi's Bowls, Sonny's Bar, Antep Mangal, Challis Cafe and The Garden, and an application for an eatlet at Vinyl Cafe were approved in 2023/24.</p>
4.3 Encourage private contribution towards future social infrastructure and public realm enhancements.	4.3.1: Identify place-specific community benefits or localised opportunities in town centres and precincts that private investment can support through private development.	Nil	Urban Design & Strategic Projects	On Track	•	•	•	•	•	<p>The Pickle District & North Claisebrook Planning Framework have been adopted and include Development Incentives for Community Benefit. These Frameworks will be the basis for upcoming planning frameworks.</p> <p>The City is undertaking a Community Needs Analysis for Leederville to understand the key final benefits to include in the Leederville Precinct Structure Plan.</p>

ARTS PLAN 2023/24 to 2027/28 – IMPLEMENTATION FRAMEWORK

Action and Proposed Update	Responsible Team(s)	Support Team(s)	Status	Timing					2023/24 Annual Review Update (August 2024)
				23/24	24/25	25/26	26/27	27/28	
CONNECTED COMMUNITY									
1.1 Undertake a cultural audit of creatives and arts organisations in City of Vincent	S&D	C&B	Not Started		✓	✓			Project scheduled to begin in 2024/25.
1.2 Establish a database of creatives and arts organisations that can be accessed by the public.	S&D	C&B	Not Started			✓	✓		Project scheduled to begin in 2025/26.
1.3 Partner with RTRFM to promote arts and culture activities and opportunities in Vincent.	S&D	C&B	On Track	✓	✓	✓	✓	✓	<p>The City signed a Sponsorship Agreement with RTRFM for the 12-month period between September 2023 and August 2024. The sponsorship agreements includes the following benefits:</p> <ul style="list-style-type: none"> 6x advertising campaigns including production of 30 second announcement and tailored programming of spots, e-news features and click through web banners 1x live outside broadcast <p>The City have used two advertising campaigns in 2023/24 to seek applications for Vincent Film Project and raise awareness of the community engagement activities for the Town Centre Planning Frameworks. The additional four campaigns will be used before the end of the agreement.</p> <p>The live outside broadcast took place at a City-run event held in the Shortcut Lane event series.</p>
1.4 Support creative events through the Events & Festivals Sponsorship and Town Team Grant programs.	C&B	S&D	On Track	✓	✓	✓	✓	✓	The Marketing team successfully ran the Event Sponsorship 2023/24 program, awarding \$274,000 funding to 19 community events including \$80,000 towards Perth Festival.
VIBRANT AND THRIVING									
2.1 Explore opportunities for heritage and interpretation through the Arts in our public places.	S&D/LHC	I&E	Not Started			✓	✓	✓	Project scheduled to begin in 2025/26.
2.2 Ensure public art and arts opportunities are accessible to people of all abilities.	S&D	I&E/C&B	Not Started		✓	✓			Project scheduled to begin in 2024/25.

ARTS PLAN 2023/24 to 2027/28 – IMPLEMENTATION FRAMEWORK

Action and Proposed Update	Responsible Team(s)	Support Team(s)	Status	Timing					2023/24 Annual Review Update (August 2024)
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2.3 Explore opportunities to celebrate Noongar culture and language through the arts in public places.	S&D	C&B	On Track	✓	✓	✓	✓	✓	The City coordinated the 'Whadjuk Tale' collaborative mural in Kaadadjiny Lane in the Beaufort Street Town Centre as part of the Laneway Revitalisation project. This project involved a lighting artist and five mural artists collaborating on the mural which stretches more than 30 metres long across two walls and the asphalted laneway. The artists provided feedback that the collaboration between Aboriginal and non-Aboriginal artists allowed for the sharing and exchange of stories and culture, increasing understanding and appreciation of each other's cultures. The artwork is an homage to Boodjamooling, or Hyde Park, which is at the end of the laneway. A number of Noongar words appear in the artwork, including 'Boodjamooling' and 'Whadjuk Tale'.
2.4 Commission a significant Noongar artwork in a prominent City location.	S&D	C&B/I&E	Not Started		✓				Project scheduled to begin in 2024/25.
PLACE AND IDENTITY									
3.1 Develop and implement processes to improve exposure and promotion of City run and supported arts activities.	C&B		On Track	✓	✓				The City's sponsorship agreement with RTRFM has proved a valuable resource to reach the Perth arts community and arts consumers, as well as Vincent residents. This has been focused on City run activities thus far.
3.2 Re-design and implement changes to the City's arts webpages.	C&B		Not Started		✓	✓			Project scheduled to begin in 2024/25.
3.3 Undertake a full audit of the City's art collection.	S&D		Not Started		✓	✓			Project scheduled to begin in 2024/25.
3.4 Investigate and implement new system for art collection record keeping and maintenance schedule.	S&D		Not Started				✓	✓	Project scheduled to begin in 2026/27.
4.1 Review and relaunch the Mural Co-Funding Program	S&D		On Track	✓	✓				In 2023/24, the City provided financial support to the following murals through funding: <ul style="list-style-type: none"> • Electric Lane mural by Luke O'Donohoe in Leederville • A Whadjuk Tale collaborative mural by J.D. Penangke, Kambarni, Jarni Creative, Jack Bromell, Honeys Mural Co and Christian Lovelady in Kaadadjiny Lane (partially funded in 2023/24) • Quince mural by Amok Island at Teeter Bakery • Beatty Park mural by Peche In addition, the City reviewed the outcomes of the mural co-funding program from previous years. The Mural Co-Funding Program will be relaunched as a competitive grant program on the SmartyGrants online platform in 2Q of 2024/25.

ARTS PLAN 2023/24 to 2027/28 – IMPLEMENTATION FRAMEWORK

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4.2 Relaunch the Lightbox Gallery program.	S&D		On Track	✓					New lightboxes were fabricated in 2023/24 with installation scheduled for August 2024. The installation program is scheduled for September 2024.
4.3 Explore avenues to screen the collection of short films commissioned through the City of Vincent Film Project in public and to the wider community.	S&D		On Track		✓	✓	✓	✓	Project scheduled to begin in 2024/25. City of Vincent short films were successfully screened to the public as part of the event programming for the Shortcut Lane project, in the View Street carpark in May 2024.
PLACE AND IDENTITY									
5.1 Develop a living document that maps out prioritised public art opportunities.	S&D		On Track	✓	✓				The document has been developed and is Appendix 1 of the Local Planning Policy Percent for Art. In 2024/25 a consultant will be engaged to work up a Public Art Opportunities Paper which will build upon the living document and provide further detail.
5.2 Explore opportunities to integrate arts outcomes into public open spaces.	S&D		Not Started		✓	✓			Project scheduled to begin in 2024/25.
5.3 Integrate artistic opportunities into the implementation of the Wayfinding Signage Plan.	S&D		On Track	✓	✓	✓	✓	✓	The City and Studio Found have undertaken detailed design of the wayfinding signs to be installed in the City's town centres. Opportunities to incorporate art have been considered. In 2024/25, the City will undertake procurement to fabricate and install the Wayfinding Signage in the City's town centres.
5.4 Explore opportunities for artist talks on public artworks in Vincent.	S&D		Not Started				✓	✓	Project scheduled to begin in 2026/27.
5.5 Develop and implement the Public Infrastructure Mural Program.	S&D		Not Started			✓	✓	✓	Project scheduled to begin in 2025/26.
6.1 Investigate reduced-fee and alternative length of time options for creatives to hire Vincent spaces.	S&D		Not Started		✓	✓			Project scheduled to begin in 2024/25.
6.2 Explore opportunities to increase the supply of cultural infrastructure in Vincent through planning frameworks.	S&D		Not Started		✓	✓	✓	✓	Project scheduled to begin in 2024/25.
6.3 Advocate to DLGSC to assist in supporting delivery of arts spaces with funding opportunities.	S&D		Not Started		✓	✓	✓	✓	Project scheduled to begin in 2024/25.
INNOVATION AND CREATIVE ECONOMY									

ARTS PLAN 2023/24 to 2027/28 – IMPLEMENTATION FRAMEWORK

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7.1 Support early career filmmakers through the City of Vincent Film Project.	S&D		On Track	✓	✓	✓	✓	✓	The City received 14 submissions for the 2023/24 edition of the Vincent Film Project. The following three successful applicants have produced short films: <ul style="list-style-type: none"> - Luna, Starring by Ailish Beahan and Caitlin Kirk - Steel Coping by Zoe Davis and Mason Smit - Becoming Aurelio by Chantel Concei and Kate Downie The short films premiered at the Revelation Perth International Film Festival on Sunday 14 July 2024.
7.2 Facilitate or promote skill development opportunities for creatives to build upon their capacities.	S&D		Not Started			✓			Project scheduled to begin in 2025/26.
7.3 Investigate the opportunity to provide a Legal Laneway in Vincent for street artists.	S&D		Not Started		✓	✓	✓		Project scheduled to begin in 2024/25.
7.4 Investigate a grant program for local arts and culture initiatives.	S&D		Not Started				✓	✓	Project scheduled to begin in 2026/27.
8.1 Ensure support of wide variety of different art forms and initiatives.	S&D		Not Started		✓	✓	✓	✓	Project scheduled to begin in 2024/25.
8.2 Support existing creative organisations and initiatives in Vincent that align with objectives of the Arts Plan.	S&D		Not Started		✓	✓	✓	✓	Project scheduled to begin in 2024/25. In 2023/24 two awards were sponsored in the WA Screen Culture Awards, as well as the Woman Scream Poetry Event by WA Poets Inc.
8.3 Explore partnership opportunities to deliver a large scale, temporary art installation.	S&D/C&B		Not Started			✓	✓	✓	Project scheduled to begin in 2025/26.

Community & Business Services (C&B), Strategy & Development (S&D), Infrastructure & Environment (I&E), Information & Communications Technology (ICT), Office of the CEO (CEO)